Norwegian Financial Mechanism 2009-2014

PROGRAMME AGREEMENT

between

The Norwegian Ministry of Foreign Affairs

and

The Ministry of Regional Development,
hereinafter referred to as the “National Focal Point”,
representing the Republic of Poland,
hereinafter referred to as the “Beneficiary State”

together hereinafter referred to as the “Parties”

for the financing of the Programme “Judicial capacity building and cooperation/ Improvement of the efficiency of justice”

hereinafter referred to as the “Programme”
Chapter 1
Scope, Legal Framework, and Definitions

Article 1.1
Scope

This programme agreement between the Norwegian Ministry of Foreign Affairs (hereinafter referred to as the NMFA) and the National Focal Point lays down the rights and obligations of the Parties regarding the implementation of the Programme and the financial contribution from the Norwegian Financial Mechanism 2009-2014 to the Programme.

Article 1.2
Legal Framework

1. This programme agreement shall be read in conjunction with the following documents which, together with this programme agreement, constitute the legal framework of the Norwegian Financial Mechanism 2009-2014:

(a) the Agreement between the Kingdom of Norway and the European Union on the Norwegian Financial Mechanism 2009-2014 (hereinafter referred to as the Agreement);

(b) the Regulation on the implementation of the Norwegian Financial Mechanism 2009-2014 (hereinafter referred to as the “Regulation”) issued by Norway in accordance with Article 8(8) of the Agreement;

(c) the Memorandum of Understanding on the Implementation of the Norwegian Financial Mechanism 2009-2014 (hereinafter referred to as the “MoU”), entered into between the Kingdom of Norway and the Beneficiary State; and

(d) any guidelines adopted by the NMFA in accordance with the Regulation.

2. In case of an inconsistency between this programme agreement and the Regulation, the Regulation shall prevail.

3. The legal framework is binding for the Parties. An act or omission by a Party to this programme agreement that is incompatible with the legal framework constitutes a breach of this programme agreement by that Party.

Article 1.3
Definitions

Terms used and institutions and documents referred to in this programme agreement shall be understood in accordance with the Regulation, in particular Article 1.5 thereof, and the legal framework referred to in Article 1.2 of this programme agreement.

Article 1.4
Annexes and hierarchy of documents

1. The programme decision, including the financial plan (Annex I), and the operational rules (Annex II) form an integral part of this programme agreement. Any reference to this programme agreement includes a reference to its annexes unless otherwise stated or clear from the context.

2. The provisions of the annexes shall be interpreted in a manner consistent with this programme agreement. Should the meaning of any provision of the said annexes, so interpreted, remain inconsistent with this programme agreement, the provisions of the former shall prevail, provided that these provisions are compatible with the Regulation.

3. Commitments, statements and guarantees, explicit as well as implicit, made in the programme proposal are binding for the National Focal Point and the Programme Operator unless otherwise explicitly stipulated in the annexes to this programme agreement.

Chapter 2
The Programme

Article 2.1
Co-operation

1. The Parties shall take all appropriate and necessary measures to ensure fulfilment of the obligations and objectives arising out of this programme agreement.

2. The Parties agree to provide all information necessary for the good functioning of this programme agreement and to apply the highest degree of transparency, accountability and cost efficiency as well as the principles of good governance, sustainable development, gender equality and equal opportunities.

3. The Parties shall promptly inform each other of any circumstances that interfere or threaten to interfere with the successful implementation of the Programme.

4. In executing this programme agreement the Parties declare to counteract corrupt practices. Further, they declare not to accept, either directly or indirectly, any kind of offer, gift, payments or benefits which would or could be construed as illegal or corrupt practice. The Parties shall immediately inform each other of any indication of corruption or misuse of resources related to this programme agreement.
Article 2.2
Main responsibilities of the Parties

1. The National Focal Point is responsible and accountable for the overall management of the Norwegian Financial Mechanism 2009-2014 in the Beneficiary State and for the full and correct implementation of this programme agreement. In particular, the National Focal Point undertakes to:

(a) comply with its obligations stipulated in the Regulation and this programme agreement;

(b) ensure that the Certifying Authority, the Audit Authority, the Monitoring Committee and the Programme Operator properly perform the tasks assigned to them in the Regulation, this programme agreement and the programme implementation agreement;

(c) take all necessary steps to ensure that the Programme Operator is fully committed and able to implement and manage the Programme;

(d) take the necessary measures to remedy irregularities in the implementation of the Programme and ensure that the Programme Operator takes appropriate measures to remedy irregularities in Projects within the Programme, including measures to recover misspent funds;

(e) make all the necessary and appropriate arrangements in order to strengthen or change the way the Programme is managed.

2. The NMFA shall, subject to the rules stipulated in the legal framework referred to in Article 1.2 of this Agreement, make available to the Beneficiary State a financial contribution (hereinafter referred to as “the programme grant”) to be used exclusively to finance the eligible cost of the Programme.

Article 2.3
Objective and outcomes of the Programme

1. The programme decision sets out the objective, outcome(s), outputs, indicators and targets for the Programme.

2. The National Focal Point shall ensure that the Programme Operator implements and completes the Programme in accordance with the objective, outcome(s), outputs, indicators and targets set for the Programme.

Article 2.4
Programme grant

1. The maximum amount of the programme grant, the programme grant rate, and the estimated eligible cost of the Programme shall be as specified in the programme decision.

2. In case the Programme is also supported by the EEA Financial Mechanism, this programme agreement shall be interpreted in conjunction with the agreement regulating that support.

3. The financial plan shall:

(a) contain a breakdown between the Programme’s budget headings using the description put forward in the template for the programme proposal;

(b) indicate the agreed advance payment, if any.

4. The management cost of the Programme Operator shall not exceed the amount specified in the programme decision.

Article 2.5
Special conditions and programme specific rules

1. The programme decision shall list any conditions set by the NMFA with reference to paragraph 3 of Article 5.3 of the Regulation. The National Focal Point shall ensure compliance with these conditions and, in a timely manner, take the necessary steps to ensure their fulfilment.

2. The National Focal Point shall ensure compliance with any other programme specific rules laid down in the operational rules.

Article 2.6
Programme implementation agreement

1. With reference to Article 5.8 of the Regulation and without prejudice to paragraph 2 thereof, the National Focal Point shall, before any payment is made to the Programme, sign a programme implementation agreement with the Programme Operator. The National Focal Point shall notify the NMFA of such signing.

2. The signed programme implementation agreement shall be identical to the draft programme implementation agreement confirmed by the NMFA in accordance with paragraph 5 of Article 5.8 of the Regulation with regard to the content required according to paragraph 3 thereof. The National Focal Point shall inform the NMFA of any deviation from that confirmed draft which may be subject to a new confirmation according to paragraph 5 of Article 5.8 of the Regulation prior to any payment to the Programme.

Article 2.7
Reporting

The National Focal Point shall ensure that the Programme Operator provides financial reports,
annual programme reports and a final programme report in accordance with Chapter 8 and Articles 5.11 and 5.12 of the Regulation as well as statistical reporting in accordance with the Programme Operator's Manual (Annex 9 to the Regulation).

Article 2.8
External monitoring
The external monitoring and audit referred to in Articles 10.1, 10.2, 10.3 and 10.4 of the Regulation shall not in any way relieve the National Focal Point or the Programme Operator of its obligations under the programme agreement regarding monitoring of the Programme and/or its projects, financial control and audit.

Article 2.9
Modification of the Programme
1. Unless otherwise explicitly stipulated in this programme agreement, any modification of the Programme is subject to prior approval by the NMFA.

2. Modifications that do not affect the objective, outcomes, outputs, indicators or targets of the Programme are permitted without NMFA's prior approval provided that they are limited to the following:
   (a) cumulative transfers between budget headings related to outcomes of an amount less than 10% of total eligible expenditure of the Programme or € 1,000,000, whichever is higher, and
   (b) changes of internal practices of the Programme Operator that are not stipulated in the programme agreement.

3. Programme specific exceptions from paragraphs 1 and 2, if any, are set in the operational rules.

4. Expenditures incurred in breach of this article are not eligible.

5. Should there be a doubt as to whether the proposed modifications require approval by the NMFA, the National Focal Point shall consult the NMFA before such modifications take effect.

6. Requests for modifications shall be submitted and assessed in accordance with Article 5.9 of the Regulation.

Article 2.10
Communication
1. All communication to the NMFA regarding to this programme agreement shall take place in English and be directed to the Financial Mechanism Office (hereinafter referred to as the FMO), which represents the NMFA towards the National Focal Point and the Programme Operator in relation to the implementation of the Programme.

2. To the extent that original documents are not available in the English language, the documents shall be accompanied by full and accurate translations into English.

3. The National Focal Point shall bear the responsibility for the accuracy of the translation that it provides and the possible consequences that might arise from any inaccurate translations.

4. The NMFA shall ensure that the National Focal Point is informed about communication between the NMFA and the Programme Operator that is relevant for the responsibilities of the National Focal Point under this Agreement.

Article 2.11
Contact information
1. The contact information of the National Focal Point and the Programme Operator is as specified in the programme proposal.

2. The contact information for the NMFA and the Financial Mechanism Office are:
   Financial Mechanism Office
   Attn: Director
   EFTA Secretariat
   Rue Joseph II, 12-16
   1000 Brussels
   Telephone: +32 (0)2 286 1701
   Telefax (general): +32 (0)2 211 1889
   E-mail: fmo@efta.int

3. Changes or corrections to the contact information referred to in this article shall be given in writing without undue delay by the Parties to this programme agreement.

Article 2.12
Representations and Warranties
1. This programme agreement and the awarding of the programme grant is based on information provided by, through, or on behalf of the National Focal Point to the NMFA in the programme proposal or other communication prior to the signing of this programme agreement.

2. The National Focal Point represents and warrants that the information provided by, through, or on behalf of the National Focal Point in the programme proposal, in connection with the programme proposal, the implementation or conclusion of this programme agreement are authentic, accurate and complete.
Chapter 3
Projects

Article 3.1
Selection of projects

1. The National Focal Point shall ensure that the Programme Operator selects projects in accordance with Chapter 6 of the Regulation and the operational rules.

2. Eligibility of applicants is stipulated in Article 6.2 of the Regulation and, in accordance with paragraph 3 thereof, subject only to the limitations stipulated in the operational rules.

3. Pre-defined projects shall be outlined in the operational rules.

4. The National Focal Point shall take proactive steps to ensure that the Programme Operator complies fully with Article 6.6 of the Regulation.

Article 3.2
Project contract

1. For each approved project a project contract shall be concluded between the Programme Operator and the Project Promoter.

2. In cases where a project contract cannot, due to provisions in the national legislation, be made between the Programme Operator and the Project Promoter, the Beneficiary State may instead issue a legislative or administrative act of similar effect and content.

3. The content and form or the project contract shall comply with Article 6.7 of the Regulation.

4. The National Focal Point shall ensure that the obligations of the Project Promoter under the project contract are valid and enforceable under the applicable law of the Beneficiary State.

Article 3.3
Project partners and partnership agreements

1. A project may be implemented in a partnership between the Project Promoter and project partners as defined in paragraph 1(w) of Article 1.5 of the Regulation. If a project is implemented in such a partnership, the Project Promoter shall sign a partnership agreement with the project partners with the content and in the form stipulated in Article 6.8 of the Regulation.

2. The partnership agreement shall be in English if one of the parties to the agreement is an entity from Norway.

3. The eligibility of expenditures incurred by a project partner is subject to the same limitations as would apply if the expenditures were incurred by the Project Promoter.

4. The creation and implementation of the relationship between the Project Promoter and the project partner shall comply with the applicable national and European Union law on public procurement as well as Article 7.16 of the Regulation.

5. The National Focal Point shall ensure that the Programme Operator verifies that the partnership agreement complies with this article before the signing of the project contract.

Article 3.4
Reallocation of funds

1. Reallocation of unused or cancelled financial contributions to projects shall be made in compliance with Article 6.9 of the Regulation.

2. Project grants not reallocated shall be reimbursed to the NMFA in accordance with Article 6.9 of the Regulation.

Chapter 4
Finance

Article 4.1
Eligible expenditures

1. Subject to Article 7.6 of the Regulation, eligible expenditures of this Programme are:

(a) management costs of the Programme Operator in accordance with the detailed budget in the financial plan;

(b) payments to projects within this Programme in accordance with the Regulation, this programme agreement and the project contract;

(c) expenditure of funds for bilateral relations in accordance with Article 7.7 of the Regulation;

2. Expenditure related to the categories referred to in subparagraphs (d), (e) and (f) of Article 7.1 of the Regulation are eligible in accordance with Chapter 7 thereof if such expenditures are explicitly approved by the NMFA in the programme decision. The implementation of the activities under these categories shall be in compliance with the operational rules.

3. Eligible expenditures of projects are those actually incurred by the Project Promoter or project partners, meet the criteria set in Article 7.2 of the Regulation and fall within the categories and fulfill the conditions of direct eligible expenditure set in Article 7.3 of the Regulation as well as indirect costs in accordance with Article 7.4 of the Regulation.
4. The first date of eligibility of expenditures in projects shall be set in the project contract in accordance with Article 7.14 of the Regulation. The first date of eligibility of any pre-defined projects shall be no earlier than the date on which the National Focal Point notifies the NMFA of a positive appraisal of the pre-defined projects by the Programme Operator in accordance with paragraph 3 Article 5.5 of the Regulation.

5. The maximum eligible costs of the categories referred to in paragraphs 1 and 2 are set in the programme decision. Programme specific rules on the eligibility of expenditure set in the programme decision or in the operational rules shall be complied with.

Article 4.2
Proof of expenditure

Costs incurred by Programme Operators, Project Promoters and project partners shall be supported by documentary evidence as required in Article 7.13 of the Regulation.

Article 4.3
Payments

1. Payments to the Programme shall be made when all relevant conditions for payments stipulated in this programme agreement and the Regulation have been fulfilled.

2. Payments to the Programme shall take the form of an advance payment, interim payments and payment of the final balance and shall be made in accordance with Articles 8.2, 8.3 and 8.4 of the Regulation.

3. Payments of the project grant to the Project Promoters may take the form of advance payments, interim payments and payments of the final balance. The level of advance payments and their off-set mechanism is set in the operational rules.

4. The National Focal Point shall ensure that payments are transferred in accordance with paragraph 2 of Article 8.1 of the Regulation.

5. Chapter 8 of the Regulation shall apply to all aspects related to payments, including currency exchange rules and handling of interests on bank accounts.

Article 4.4
Transparency and availability of documents

The National Focal Point shall ensure an audit trail for financial contributions from the Norwegian Financial Mechanism 2009-2014 to the Programme in accordance with Article 8.8 of the Regulation.

Article 4.5
Irregularities, suspension and reimbursements

The NMFA has the right to make use of the remedies provided in the Regulation, in particular Chapter 12 thereof. The National Focal Point has a duty to take all necessary measures to ensure that the provisions in Chapter 11 and 12 of the Regulation regarding irregularities, suspension of payments, financial corrections and reimbursement are complied with.

Chapter 5
Final provisions

Article 5.1
Dispute settlement

1. The Parties waive their rights to bring any dispute related to the programme agreement before any national or international court, and agree to settle such a dispute in an amicable manner.

2. If a demand for reimbursement to the NMFA is not complied with by the Beneficiary State, or a dispute related to a demand for reimbursement arises that cannot be solved in accordance with paragraph 1, the Parties may bring the dispute before Oslo Tingrett.

Article 5.2
Termination

1. The NMFA may, after consultation with the National Focal Point, terminate this programme agreement if:

(a) a general suspension decision according to Article 12.6 of the Regulation or a decision to suspend payments according to paragraph 1(h) of Article 12.1 of the Regulation has not been lifted within 6 months of such a decision;

(b) a suspension of payments according to Article 12.1 of the Regulation, other than under paragraph 1(h), has not been lifted within one year of such a decision;

(c) a request for reimbursement according to Article 12.2 of the Regulation has not been complied with within one year from such a decision;

(d) the Programme Operator becomes bankrupt, is deemed to be insolvent, or declares that it does not have the financial capacity to continue with the implementation of the Programme; or

(e) the Programme Operator has, in the opinion of the NMFA, been engaged in corruption, fraud or similar activities or has not taken the appropriate measures to detect or prevent such
activities or, if they have occurred, nullify their effects.

2. This programme agreement can be terminated by mutual agreement between the Parties.

3. Termination does not affect the right of the Parties to make use of the dispute settlement mechanism referred to in Article 5.1 or the right of the NMFA to make use of the remedies provided in Chapter 12 of the Regulation.

**Article 5.3**
Waiver of responsibility

1. Any appraisal of the Programme undertaken before or after its approval by the NMFA, does not in any way diminish the responsibility of the National Focal Point and the Programme Operator to verify and confirm the correctness of the documents and information forming the basis of the programme agreement.

2. Nothing contained in the programme agreement shall be construed as imposing upon the NMFA or the FMO any responsibility of any kind for the supervision, execution, completion, or operation of the Programme or its projects.

3. The NMFA does not assume any risk or responsibility whatsoever for any damages, injuries, or other possible adverse effects caused by the Programme or its projects including, but not limited to inconsistencies in the planning of the Programme or its projects, other project(s) that might affect it or that might affect, or public discontent. It is the full and sole responsibility of the National Focal Point and the Programme Operator to satisfactorily address such issues.

4. Neither the National Focal Point, the Programme Operator, entities involved in the implementation of projects, nor any other party shall have recourse to the NMFA for further financial support or assistance to the Programme in whatsoever form over and above what has been provided for in the programme agreement.

5. Neither the European Free Trade Association, its Secretariat, including the FMO, its officials or employees, nor the NMFA, its officials or employees, can be held liable for any damages or injuries of whatever nature sustained by the National Focal Point or the Beneficiary State, the Programme Operator, Project Promoters or any other third person, in connection, be it direct or indirect, with this programme agreement.

**Article 5.4**
Enter into force and duration

1. This programme agreement shall enter into force on the date of the last signature of the Parties.

2. This programme agreement shall remain in force until five years have elapsed after the date of the acceptance of the final programme report.

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This programme agreement is drawn up in two originals in the English language.

For the NMFA

Signed in Brussels on 06.12.2012

Anders Erdal
Deputy Director General, Ministry of Foreign Affairs

For the National Focal Point

Signed in Podsektor Sztanu on 05.12.2012

Paweł Orlowski
Undersecretary of State, Ministry of Regional Development
Annex I - Programme Decision

1. Expected Outcomes & Indicators for Outputs

**Expected outcome:** Improved efficiency of the court systems, including the development of systems for case handling

<table>
<thead>
<tr>
<th>Output</th>
<th>Indicator</th>
<th>Baseline</th>
<th>Target</th>
<th>Source of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>ICT-equipment and software purchased and used</td>
<td>Number of courts using upgraded ICT equipment and software</td>
<td>0</td>
<td>90</td>
<td>Data provided by the Project Promoters within periodical and final reports. The target value concerns the total number of courts in which a court file management system was introduced and the number of courts which received infrastructural support to use the ID management system.</td>
</tr>
<tr>
<td>Staff trained with improved skills</td>
<td>Number of court staff trained in using upgraded ICT equipment and software</td>
<td>0</td>
<td>275</td>
<td>Data provided by the Project Promoters within periodical and final reports.</td>
</tr>
</tbody>
</table>

**Expected outcome:** Increased competence of the actors within the judiciary

<table>
<thead>
<tr>
<th>Output</th>
<th>Indicator</th>
<th>Baseline</th>
<th>Target</th>
<th>Source of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continuous training programme for court managers developed and implemented</td>
<td>Number of continuous training programme (s) for court managers developed</td>
<td>0</td>
<td>2</td>
<td>Data provided by the Project Promoter within periodical and final reports. The target value of the indicator concerns 2 separate continuous training programmes for court directors and for other managerial staff representatives (court presidents, presidents of court divisions).</td>
</tr>
<tr>
<td>Skills of court managers improved</td>
<td>Number of court managers trained in modern methods of court management.</td>
<td>0</td>
<td>6000</td>
<td>Data provided by the Project Promoter within periodical and final reports. The target value concerns the total number of participants of all envisaged training activities</td>
</tr>
</tbody>
</table>
Expected outcome: Improved access to justice, including for vulnerable persons (e.g. victims, minors, minorities)

<table>
<thead>
<tr>
<th>Output</th>
<th>Indicator</th>
<th>Baseline</th>
<th>Target</th>
<th>Source of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crime victims receiving assistance</td>
<td>Cases of legal and psychological support provided through Crime Victims Support Centers</td>
<td>0</td>
<td>75000</td>
<td>Data provided by the Project Promoter within periodical and final reports. The target value concerns the number of times in which crime victims will be assisted during the implementation of a predefined project – by the end of 2016.</td>
</tr>
<tr>
<td>Awareness-raising events on legal rights and the justice system organised</td>
<td>Number of participants in awareness raising events for minors on legal rights and the legal system</td>
<td>0</td>
<td>9000</td>
<td>Data provided by the Project Promoter within periodical and final reports.</td>
</tr>
</tbody>
</table>

Expected outcome: Alternative dispute resolutions developed (restorative justice)

<table>
<thead>
<tr>
<th>Output</th>
<th>Indicator</th>
<th>Baseline</th>
<th>Target</th>
<th>Source of Verification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awareness-raising campaigns on the ADR mechanism conducted</td>
<td>Number of awareness-raising campaigns on the ADR mechanism conducted</td>
<td>0</td>
<td>1</td>
<td>Data provided by the Project Promoter within periodical and final reports.</td>
</tr>
<tr>
<td>Training on ADR</td>
<td>Number of persons trained on ADR</td>
<td>0</td>
<td>840</td>
<td>Data provided by the Project Promoter within periodical and final reports.</td>
</tr>
</tbody>
</table>

2. Conditions
2.1 General

1) Bilateral, output and outcome indicators shall be reported on in the annual programme report.
2) The National Focal Point shall ensure that the Programme Operator ensures that any residual or extracted material from project activities is reused, recycled, treated and/or deposited in an environmentally sound manner.
3) The National Focal Point shall ensure that the Programme Operator ensures that Project Promoters who have, in line with this Agreement, received an exception from the general rule in Article 7.3.1(c) of the Regulation with respect to any equipment (the excepted equipment):
- Keep the excepted equipment in their ownership for a period of at least five years following the completion of the project and continue to use that equipment for the benefit of the overall objectives of the project for the same period;
- Keep the excepted equipment properly insured against losses such as fire, theft and other normally insurable incidents both during project implementation and for at least 5 years following the completion of the project; and
- Set aside appropriate resources for the maintenance of the excepted equipment for at least 5 years following the completion of the project. The specific means for implementation of this obligation shall be specified in the project contract; provided however that the Programme Operator may release any Project Promoter from the above obligations with respect to any specifically identified excepted equipment where the Programme Operator is satisfied that, having regard to all relevant circumstances, continued use of that equipment for the overall objectives of the project would serve no useful economic purpose.

The National Focal Point shall furthermore ensure that the Programme Operator keeps a list of the excepted equipment for each project.

4) The fund set-up for the fund for bilateral relations at programme level, including the selection criteria and the selection procedures shall be discussed with the donor programme partner in the Cooperation Committee and submitted to the NMFA for approval before 01.02.2013. The NMFA will give its comments within 10 working days.

5) The appraisal of the pre-defined projects, referred to in Article 5.5.3 of the Regulation shall be carried out by an appraisal team appointed by the Programme Operator where experts external to the Programme Operator compose the majority of the team. The chairman of the team shall be an expert external to the Programme Operator.

2.2 Pre-eligibility
Not applicable.

2.3 Pre-payment
Not applicable.

2.4 Pre-completion
Not applicable.

2.5 Post-completion
Not applicable.

2.6 Other
Not applicable

3. Eligibility of Costs

3.1 Eligibility of costs - period

Eligibility of costs (excluding prog. prep. costs): 02/10/2012 – 30/04/2017.
Eligibility of programme proposal preparation costs: 10/06/2011 - 01/10/2012.
### 3.2 Grant rate and co-financing

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estimated total programme cost</td>
<td>€16,470,589</td>
</tr>
<tr>
<td>Programme estimated eligible cost</td>
<td>€16,470,589</td>
</tr>
<tr>
<td>Programme grant rate (%)</td>
<td>85%</td>
</tr>
<tr>
<td>Maximum amount of programme grant</td>
<td>€14,000,000</td>
</tr>
</tbody>
</table>
### 3.3 Programme eligible expenditure (€) and Advance payment amount (€)

<table>
<thead>
<tr>
<th>Budget heading</th>
<th>Contribution from NFM</th>
<th>Contribution from programme operator</th>
<th>Total eligible expenditure</th>
<th>Advance payment (NFM contribution)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme management</td>
<td>€1,088,000</td>
<td>€192,000</td>
<td>€1,280,000</td>
<td>€251,000</td>
</tr>
<tr>
<td>Improved efficiency of the court systems, including the development of systems for case handling</td>
<td>€6,825,500</td>
<td>€1,204,500</td>
<td>€8,030,000</td>
<td></td>
</tr>
<tr>
<td>Increased competence of actors within the Judiciary</td>
<td>€3,740,000</td>
<td>€660,000</td>
<td>€4,400,000</td>
<td>€503,000</td>
</tr>
<tr>
<td>Improved access to justice, including for vulnerable persons (e.g. victims, minors, minorities)</td>
<td>€1,377,000</td>
<td>€243,000</td>
<td>€1,620,000</td>
<td>€308,550</td>
</tr>
<tr>
<td>Alternative dispute resolutions developed (restorative justice)</td>
<td>€612,000</td>
<td>€108,000</td>
<td>€720,000</td>
<td></td>
</tr>
<tr>
<td>Funds for bilateral relations.</td>
<td>€218,270</td>
<td>€38,519</td>
<td>€256,789</td>
<td>€42,500</td>
</tr>
<tr>
<td>Preparation of programme proposal</td>
<td>€3,230</td>
<td>€570</td>
<td>€3,800</td>
<td>€3,230</td>
</tr>
<tr>
<td>Reserve for exchange rate losses</td>
<td>€136,000</td>
<td>€24,000</td>
<td>€160,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>€14,000,000</strong></td>
<td><strong>€2,470,589</strong></td>
<td><strong>€16,470,589</strong></td>
<td><strong>€1,108,280</strong></td>
</tr>
</tbody>
</table>

### 3.4 Retention of management costs

| Retention of management costs - percentage of the grant amount | 10 % |
| Retention of management costs – planned euro value | €108,800 |

### 3.5 Small grant scheme

Not applicable.
Annex II - Operational rules

1. Eligibility
1.1 Eligible measures (sub-measures if any)
The Programme Operator is the Ministry of Justice. The donor programme partner is the Norwegian Courts Administration.

The Programme is implemented through 6 pre-defined projects.

The Programme will support activities that promote the efficiency of justice, ensure increased competence of the actors within the judiciary and provide support to victims and witnesses. The programme will also carry out awareness-raising activities on the functioning of the legal system and on human rights. In addition, it will promote alternative methods of dispute resolution

The programme will support the following type of activities:

- Training
- Development of case handling systems
- Development of systems of court files management
- Awareness-raising
- Research
- Legal and psychological support services

1.2 Eligible applicants
There are only pre-defined projects under the Programme. This section is not applicable.

1.3 Special rules on eligibility of costs
In general, costs are eligible in accordance with Chapter 7 of the Regulation, with the following exception:

- By way of exception from Article 7.3.1(c) of the Regulation, the entire purchase price of equipment may be eligible if the equipment is an integral and necessary component for the implementation of measures that are essential for achieving the outcome of the project.

Eligible indirect costs are costs identified in accordance with Article 7.4.1 (a) of the Regulation.

In-kind contributions are not eligible in projects.

2. Financial parameters
2.1 Minimum and maximum grant amount per project
The grant assistance applied for in the pre-defined project is referred to under Section 6.

2.2 Project grant rate
Project grant rate is 100% of total eligible project costs.

3. Selection of projects
3.1 Selection procedures
The Programme consists only of pre-defined projects. Thus, selection procedures are not applicable.
The appraisal of the pre-defined projects, referred to in Article 5.5.3 of the Regulation, shall be carried out by an appraisal team appointed by the Programme Operator where experts external to the Programme Operator compose the majority of the team. The chairman of the team shall be an expert external to the Programme Operator.

3.2 Open calls and availability of funds (including number of calls, duration of calls, and estimated size)
Not applicable.

3.3 Selection criteria
Not applicable.

4. Payment flows, verification of payment claims, monitoring and reporting
4.1 Payment flows
Payments towards projects are made on the basis of approved project interim/final reports. The payment flows will be based on the Polish public finance law meaning that project promoters from the public sector will be pre-financed by state budgetary resources.

4.2 Verification of payment claims
Verification and approval of project interim/final reports will be conducted by the Programme Operator.

Verification and approval of project interim reports will be based on information on incurred expenditure, financial status and projects progress contained in the interim reports, and on additional information and accounting documents to be submitted together with the reports.

In case of verification of expenditure incurred by a donor project partner, a report by an independent and certified auditor, certifying that the claimed costs are incurred in accordance with the Regulation, the national law and accounting practices of the project partner’s country, shall be seen as sufficient proof of costs incurred.

The procedure for verification of payment claims, periodicity of reporting periods, and deadlines for reporting will further be outlined in the description of the Programme’s management and control systems according to article 4.8.2 of the Regulation.

4.3 Monitoring and reporting
Project Promoters shall be required to report on project outputs and financial progress in interim reports, and at the end of the project in a final report. The frequency of interim reporting to the Programme Operator shall be based on an agreed timetable, but no less than three times a year.

For the pre-defined projects, on-the-spot checks will be performed at least once for each project during the implementation period.

On-the-spot checks shall further be conducted annually on a sample of projects selected on the basis of a risk analysis. The analysis takes into account, among other things, the physical and financial progress of a project, the time remaining to project completion, and the correctness of prepared reporting documentation and other secondary information on project progress.

On the spot checks can also be conducted on an ad-hoc basis when considered necessary.

On-the-spot checks are carried out by the Programme Operator.

Information on Reporting and Monitoring will further be outlined in the description of the Programme’s management and control systems according to article 4.8.2 of the Regulation.
5. Additional mechanisms within the programme

5.1 Funds for bilateral relations
The Programme Operator will set aside not less than 1.5% of the total programme budget to a fund for bilateral relations.

The use and implementation of the bilateral fund shall be agreed with the donor programme partner and decided upon by the Cooperation Committee.

The following activities will be supported under the fund for bilateral relations:

a) implementation of partnerships – this part of the fund will cover the costs of establishing partnerships, their development and preparation of the application (Regulation article 3.6.1 measure ‘a’). Approximately 30 per cent of the fund will be allocated to this measure.

b) contacts exchange, transfer of knowledge, accessible for all Project Promoters to enable them the exchange of experiences, contacts with Norwegian entities and participation in conferences (Regulation article 3.6.1 measure ‘b’). Approximately 70 per cent of the fund will be allocated to this measure.

The eligible applicants under measure ‘a’ are the three pre-defined partnership projects (pre-defined project 3, 4 and 6). For measure ‘b’ the eligible applicants are all project promoters.

The selection procedures and the selection criteria shall be consulted with the donor programme partner in the Cooperation Committee and be submitted to the Donors for approval.

Furthermore, due to no funds being set aside for complementary action in the Programme, the Programme Operator must under the fund for bilateral relations secure available funding (during the programme period) for activities that strengthen co-operation between the Programme Operators and similar entities within the Beneficiary States and Donor States and exchange experiences and best practices related to the implementation of the Programme. This funding should also facilitate the participation of relevant stakeholders in events/seminars/activities (organized for example by the Council of Europe, the European Union Agency for Fundamental Rights and others) agreed with the Donor. In addition the funding should facilitate activities across programmes and between beneficiary countries on crosscutting issues.

The maximum grant amount under the bilateral fund is €80,000 per project. The grant rate is 100%.

5.2 Complementary action
Not applicable.

5.3 Reserve for exchange rate losses
Contracts between the Programme Operator and the Project Promoter will be defined in PLN.

The reserve for exchange rate losses will be used to cover exchange rate losses resulting from the difference between the exchange rate used for the Programme budget planning and the exchange rates used for the actual expenditures (including the difference between the exchange rate used for awarding grants to projects and the exchange rate used for the settlement of project grants).

5.4 Small Grant Schemes
Not applicable.
6. **Pre-defined projects**
There will be 6 pre-defined projects implemented under the Programme. The projects are described in Annex 2 of the Programme Proposal and further information is also provided in the replies to the requests for additional information.

1. **Improving administrative capacities of courts, including computer systems**
   Project Promoter: Department of Computerisation and Court Registers, Ministry of Justice
   Norwegian FM grant amount: €3,986,500
   Total estimated project cost: €4,690,000
   Project objective: Improved efficiency of the court systems, including the development of systems for case handling
   Project outcomes: ICT-equipment and software purchased and used
                     Staff trained with improved skills
   Project scope:
   - Improved efficiency and unification of IT environment in courts;
   - Improved efficiency of IT systems for running court cases;
   - Increased competence of employees of the judiciary.

2. **IT-archive centres for common courts – development of a court files management system**
   Project Promoter: Department of Courts, Organisation and Analyses of the Judiciary, Ministry of Justice
   Norwegian FM grant amount: €2,839,000
   Total estimated project cost: €3,340,000
   Project objective: Improved efficiency of the court systems, including the development of systems for case handling
   Project outcomes: ICT-equipment and software purchased and used
                     Staff trained with improved skills
   Project scope:
   - Development of a uniform system for court files management;
   - Implementation of a uniform court files management system based on RFID technology.

3. **Modern methods of court management (the implementation)**
   Project Promoter: Department of Courts, Organisation and Analyses of the Judiciary, Ministry of Justice
   Norwegian FM grant amount: €3,740,000
   Total estimated project cost: €4,400,000
   Project objective: Increased competence of the actors within the judiciary
   Project outcomes: Continuous training programme for courts managers developed and implemented
                     Skills of court managers improved
   Project scope:
   - Modernisation of the human resources management, financial management and IT-tools management in supported courts;
   - Disseminated knowledge about modern strategies and court management techniques.

The project will be implemented in partnership with the donor programme partner.

4. **Strengthening the position of crime victims and support for witnesses in criminal proceedings**
Project Promoter: Department of International Cooperation and Human Rights, Ministry of Justice
Norwegian FM grant amount: €858,500
Total estimated project cost: €1,010,000

Project objective: Improved access to justice, including for vulnerable persons (e.g. victims, minors, minorities)
Project outcomes: Crime victims receiving assistance, Awareness-raising events on legal rights and the justice system organised

Project scope:
- Disseminated knowledge on how to support crime victims, especially the vulnerable ones;
- Disseminated knowledge among the employees of the customer service points in courts about the rights and obligations of witnesses in criminal proceedings;
- Providing comfortable conditions of hearing for children as victims/witnesses in criminal proceedings.

The project will be implemented in partnership with the donor programme partner.

5. School education against legal exclusion
Project Promoter: Bureau of the Minister, Ministry of Justice
Norwegian FM grant amount: €518,500
Total estimated project cost: €610,000

Project objective: Improved access to justice, including for vulnerable persons (e.g. victims, minors, minorities)
Project outcomes: Awareness-raising events on legal rights and the justice system organised

Project scope:
- Disseminated knowledge on the functioning of the justice system among minors in lower secondary schools;
- Disseminated knowledge on the functioning of the justice system among minors in secondary schools.

6. Promoting alternative methods of dispute resolution
Project Promoter: Department of International Cooperation and Human Rights, Ministry of Justice
Norwegian FM grant amount: €612,000
Total estimated project cost: €720,000

Project objective: Alternative dispute resolutions developed (restorative justice)
Project outcomes: Awareness-raising campaigns on the ADR mechanism conducted Training on ADR

Project scope:
- Gained knowledge about the reasons for low popularity of mediation;
- Disseminated knowledge about alternative methods of dispute resolution, including mediation.

The project will be implemented in partnership with the donor programme partner.
7. **Modification of the Programme**
Any modifications of the programme will follow the rules set forth in Article 5.9 of the Regulation and Article 2.9 of the Programme Agreement.

8. **Programme proposal version**
Any reference to the programme proposal in this programme agreement shall be interpreted as version signed by the Programme Operator on 1 February 2012, and shall include all subsequent correspondence and communication between the NMFA, the FMO, the National Focal Point and the Programme Operator.

9. **Miscellaneous**
Not applicable.