MEMORANDUM OF UNDERSTANDING
ON THE IMPLEMENTATION OF THE NORWEGIAN FINANCIAL MECHANISM
2014-2021

between

THE KINGDOM OF NORWAY,
hereinafter referred to as “Norway”

and

The Republic of Latvia,
hereinafter referred to as the “Beneficiary State”

together hereinafter referred to as the “Parties”,
WHEREAS the Agreement between the Kingdom of Norway and the European Union on the Norwegian Financial Mechanism 2014-2021 establishes a financial mechanism (hereinafter referred to as the “Norwegian Financial Mechanism 2014-2021”) through which Norway will contribute to the reduction of economic and social disparities in the European Economic Area;
WHEREAS the Norwegian Financial Mechanism 2014-2021 aims to strengthen relations between Norway and the Beneficiary State to the mutual benefit of their peoples;
WHEREAS the enhanced co-operation between Norway and the Beneficiary State will contribute to securing a stable, peaceful and prosperous Europe, based on good governance, democratic institutions, the rule of law, respect for human rights and sustainable development;
WHEREAS the Parties agree to establish a framework for cooperation in order to ensure the effective implementation of the Norwegian Financial Mechanism 2014-2021;
HAVE AGREED on the following:

Article 1
Objectives

1. The overall objectives of the Norwegian Financial Mechanism 2014-2021 are to contribute to the reduction of economic and social disparities in the European Economic Area and to the strengthening of bilateral relations between Norway and the Beneficiary States through financial contributions in the priority sectors listed in paragraph 2. Accordingly, the Parties to this Memorandum of Understanding shall endeavour to select for funding programmes that contribute to the achievement of these objectives.

2. The financial contributions shall be available in the following priority sectors:
   (a) Innovation, research, education and competitiveness;
   (b) Social inclusion, youth employment and poverty reduction;
   (c) Environment, energy, climate change and low carbon economy;
   (d) Culture, civil society, good governance, fundamental rights and freedoms; and
   (e) Justice and home affairs.

Article 2
Legal Framework

This Memorandum of Understanding shall be read in conjunction with the following documents which, together with this Memorandum of Understanding, constitute the legal framework of the Norwegian Financial Mechanism 2014-2021:

(a) the Agreement between the Kingdom of Norway and the European Union on the Norwegian Financial Mechanism 2014-2021 (hereinafter referred to as “the Agreement”);
(b) the Regulation on the implementation of the Norwegian Financial Mechanism 2014-2021 (hereinafter referred to as the “Regulation”) issued by Norway in accordance with Article 10.5 of the Agreement;
(c) the programme agreements that will be concluded for each programme; and
(d) any guidelines adopted by the Norwegian Ministry of Foreign Affairs (hereinafter referred to as “NMFA”) in accordance with the Regulation.
Article 3
Financial Framework

1. In accordance with Article 2.1 of the Agreement, the total amount of the financial contribution is €1,253.7 million in annual tranches of €179.1 million over the period running from 1 May 2014 to 30 April 2021, inclusive.

2. In accordance with Article 6 of the Agreement, a total of €51,900,000 shall be made available to the Beneficiary State over the period referred to in Paragraph 1.

3. In accordance with Article 3.2.b) of the Agreement, 1% of the total amount referred to in paragraph 2 shall be set aside for a fund for the Promotion of Decent Work and Tripartite Dialogue.

4. In accordance with Article 10.4 of the Agreement and Article 1.9 of the Regulation, the management costs of Norway shall be covered by the overall amount referred to above. Further provisions to this effect are set out in the Regulation. The net amount of the allocation to be made available to the Beneficiary State is €48,007,500.

Article 4
Roles and responsibilities

1. Norway shall make funds available in support of eligible programmes proposed by the Beneficiary State and agreed on by the NMFA within the priority sectors listed in Article 3.1 of the Agreement and the programme areas listed in the Annex to the Agreement. Norway and the Beneficiary State shall cooperate on the preparation of concept notes defining the scope and planned results for each programme.

2. The Beneficiary State shall assure the full co-financing of programmes that benefit from support from the Norwegian Financial Mechanism 2014-2021 in accordance with Annex B and the programme agreements.

3. The NMFA shall manage the Norwegian Financial Mechanism 2014-2021 and take decisions on the granting of financial assistance in accordance with the Regulation.

4. The NFMA shall be assisted by the Financial Mechanism Office (hereinafter referred to as the “FMO”). The FMO shall be responsible for the day-to-day operations of the Norwegian Financial Mechanism 2014-2021 and shall serve as a contact point.

Article 5
Designation of authorities

The Beneficiary State has authorised a National Focal Point to act on its behalf. The National Focal Point shall have the overall responsibility for reaching the objectives of the Norwegian Financial Mechanism 2014-2021 as well as for the implementation of the Norwegian Financial Mechanism 2014-2021 in the Beneficiary State in accordance with the Regulation. In accordance with Article 5.2 of the Regulation, the National Focal Point, the Certifying Authority, the Audit Authority, and the Irregularities Authority are designated in Annex A.
Article 6
Multi-annual Programming Framework

1. In accordance with Article 2.5 of the Regulation, the Parties have agreed on an implementation framework consisting of the following financial and substantive parameters:
   (a) a list of agreed programmes and the financial contribution from the Norwegian Financial Mechanism 2014-2021 by programme;
   (b) identification of programmes, their objective, their main focus, as appropriate, the grant rate by programme, the bilateral ambitions as well as any specific concerns relating to target groups, geographical areas or other issues;
   (c) identification of programme operators, as appropriate;
   (d) identification of Donor Programme Partners, as appropriate;
   (e) identification of International Partner Organisations, as appropriate;
   (f) identification of pre-defined projects to be included in relevant programmes.

2. The implementation framework is outlined in Annex B.

Article 7
Fund for bilateral relations

In accordance with Article 4.6 of the Regulation the Beneficiary State shall set aside funds to strengthen bilateral relations between Norway and the Beneficiary State. The National Focal Point shall manage the use of the fund for bilateral relations and shall establish a Joint Committee for Bilateral Funds in accordance with Article 4.2 of the Regulation.

Article 8
Annual meetings

In accordance with Article 2.7 of the Regulation an annual meeting shall be held between the NMFA and the National Focal Point. The annual meeting shall allow the NMFA and the National Focal Point to examine progress achieved over the previous reporting period and agree on any necessary measures to be taken. The annual meeting shall provide a forum for discussion of issues of bilateral interest.

Article 9
Modification of the annexes

Annex A and B may be amended through an exchange of letters between the NMFA and the National Focal Point.

Article 10
Control and Access to Information

The NMFA, the Office of the Auditor General of Norway and their representatives have the right to carry out any technical or financial mission or review they consider necessary to follow the planning, implementation and monitoring of programmes and projects as well as the use of funds. The Beneficiary State shall provide all necessary assistance, information and documentation.
Article 11
Governing Principles

1. The implementation of this Memorandum of Understanding shall in all aspects be governed by the Regulation and subsequent amendments thereof.

2. The objectives of the Norwegian Financial Mechanism 2014-2021 shall be pursued in the framework of close co-operation between Norway and the Beneficiary State. The Parties agree to apply the highest degree of transparency, accountability and cost efficiency as well as the principles of good governance, partnership and multi-level governance, sustainable development, gender equality and equal opportunities in all implementation phases of the Norwegian Financial Mechanism 2014-2021.

3. The Beneficiary State shall take proactive steps in order to ensure adherence to these principles at all levels involved in the implementation of the Norwegian Financial Mechanism 2014-2021.

4. No later than 31 December 2020, the Parties to this Memorandum of Understanding shall review progress in the implementation of this Memorandum of Understanding and thereafter agree on reallocations within and between the programmes, where appropriate. The conclusion of this review shall be taken into account by the National Focal Point when submitting the proposal on the allocation of the reserve referred to in Article 1.11 of the Regulation.

Article 12
Entry into Force

This Memorandum of Understanding shall enter into force on the day after the date of its last signature.

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This Memorandum of Understanding is signed in two originals in the English Language.

Signed in ................ on ..........  Signed in ..................... on ................

For the Kingdom of Norway  For the Republic of Latvia

...........................................  ...........................................
National management and control structures

1. National Focal Point
The following three departments of the Ministry of Finance of the Republic of Latvia shall act as the National Focal Point:

- EU Funds Strategy Department;
- EU Funds Monitoring Department;
- EU Funds Management and Control Department.

EU Funds Strategy Department, EU Funds Monitoring Department and EU Funds Management and Control Department are directly subordinated to the Deputy State Secretary on EU Structural Funds and Cohesion Fund Issues, who shall act as the head of the National Focal Point.

The roles and responsibilities of the National Focal Point are stipulated in the Regulation, in particular Article 5.3 thereof.

2. Certifying Authority
The Treasury of the Republic of Latvia shall act as the Certifying Authority. The Treasury is directly subordinated to the Ministry of Finance. The Treasury is managed by the Treasurer, who acts as the Head of the Certifying Authority and reports to the Deputy State Secretary on Budget Issues of the Ministry of Finance.

The functions of the Certifying Authority will be performed by the European Affairs Department and Operations Department of the Treasury which are headed by directors. Director of the European Affairs Department is subordinated and responsible for reporting to the Treasurer. Director of Operations Department is subordinated and responsible for reporting to the Deputy Treasurer who is directly subordinated to the Treasurer.

The roles and responsibilities of the Certifying Authority are stipulated in the Regulation, in particular Article 5.4 thereof.

3. Audit Authority
The EU Funds Audit Department of the Ministry of Finance shall act as the Audit Authority. The Director of the EU Funds Audit Department, who is directly subordinated and reporting to the Minister of Finance, shall act as the Head of the Audit Authority.


The Roles and responsibilities of the Audit Authority are stipulated in the Regulation in particular Article 5.5 thereof.

The Audit Authority shall be functionally independent of the National Focal Point and the Certifying Authority.
4. Irregularities Authority
The National Focal Point shall act as the Irregularities Authority. The EU Funds Monitoring Department, which is institutionally a part of the National Focal Point, shall be responsible for the preparation and submission of irregularities reports.
The roles and responsibilities of the Irregularities Authority are stipulated in the Regulation, in particular Article 12.3 thereof.

5. Strategic Report
In accordance with Article 2.6 of the Regulation, the National Focal Point shall annually submit to the NMFA a Strategic Report on the implementation of the Norwegian Financial Mechanism 2014-2021 in the Beneficiary State. The Strategic Report shall be submitted to the NMFA at least two months before the annual meeting unless otherwise agreed.

6. Organigram
Implementation framework

In accordance with Article 2.5 of the Regulation, the Parties to this Memorandum of Understanding have agreed on an implementation framework outlined in this annex.

1. Financial parameters of the implementation framework

<table>
<thead>
<tr>
<th>The Republic of Latvia</th>
<th>Norwegian FM contribution</th>
<th>National contribution</th>
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</thead>
<tbody>
<tr>
<td><strong>Programmes</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1 Business Development, Innovation and</td>
<td>€ 12,500,000</td>
<td>€ 2,205,882</td>
</tr>
<tr>
<td>SMEs</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Research and Education</td>
<td>€ 6,000,000</td>
<td>€ 1,058,824</td>
</tr>
<tr>
<td>3 Climate Change Mitigation, Adaptation</td>
<td>€ 14,000,000</td>
<td>€ 2,470,588</td>
</tr>
<tr>
<td>and Environment</td>
<td></td>
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<tr>
<td>4 Correctional Services</td>
<td>€ 13,000,000</td>
<td>€ 2,294,118</td>
</tr>
<tr>
<td>5 Social Dialogue – Decent Work</td>
<td>€ 520,000</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Other allocations</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technical assistance to the Beneficiary</td>
<td>€ 778,500</td>
<td>N/A</td>
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<tr>
<td>State (Art. 1.10)</td>
<td></td>
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<tr>
<td>Reserve (Art. 1.11)</td>
<td>€ 171,000</td>
<td>N/A</td>
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<tr>
<td>Reserve for completion of projects</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>under FM 2009-14 (Art. 1.12)</td>
<td></td>
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<tr>
<td>Fund for bilateral relations (Art. 4.6.1)</td>
<td>€ 1,038,000</td>
<td>N/A</td>
</tr>
<tr>
<td>Net allocation to Latvia</td>
<td>€ 48,007,500</td>
<td>€ 8,029,412</td>
</tr>
</tbody>
</table>

2. Specific concerns

Bilateral relations between Norway and Latvia shall be strengthened with the aim of stimulating and developing long-term cooperation within all areas listed in the Annex to the Agreement between the Kingdom of Norway and the European Union. It is also an ambition to strengthen bilateral cooperation at political level and European level in areas of common interest.

3. Substantive parameters of the implementation framework

The programmes described below are to be implemented subject to the approval of the NMFA in accordance with Article 6.3 of the Regulation.

A. Programme: Business Development, Innovation and SMEs

Programme objective: Increased value creation and sustainable growth
Programme grant: € 12,500,000
Programme co-financing: € 2,205,882
Programme Operator: Investment and Development Agency of Latvia
Donor programme partner(s): Innovation Norway (IN)
Programme area(s): Business Development, Innovation, and SMEs

Special concerns:
In managing this programme the Investment and Development Agency of Latvia shall operate with autonomy and independence of the Ministry of Economics. The Ministry of Economics is together with the Investment and Development Agency of Latvia, responsible for the preparation of the programme.

Bilateral ambitions:
€ 125,000 shall be allocated to the programme from the fund for bilateral relations. This does not prevent the Joint Committee for Bilateral Funds from allocating additional funds to the programme.

B. Programme: Research and Education

Programme objective: Enhanced research-based knowledge development

Programme grant: € 6,000,000

Programme co-financing: € 1,058,824

Programme Operator: Ministry of Education and Science

Donor programme partner(s): Research Council of Norway (RCN)
Norwegian Centre for International Cooperation in Education (SIU)

Programme area(s): Education, Scholarships, Apprenticeships and Youth Entrepreneurship

Special concerns:
A maximum of € 6,000,000 of the programme grant shall be allocated to innovation centres located in different regions of Latvia.

The location, allocation and the activities of each of the centres will be determined during the concept note phase. The centres shall aim to develop new education and training programmes for teachers, students and pupils in science, technology, engineering and mathematics, and facilitate cooperation and partnerships between institutions in education, research and the world of work.

Infrastructure (hard measures) is not eligible for funding under this programme. The costs of mobile equipment for demonstration rooms that supports activities within the centres shall be eligible. A maximum level of funding available from the total eligible expenditure of the programme for such equipment shall be identified in the concept note.
Bilateral ambitions: € 50,000 shall be allocated to the programme from the fund for bilateral relations. This does not prevent the Joint Committee for Bilateral Funds from allocating additional funds to the programme.

The programme will be implemented in conjunction with the programme Research and Education implemented under the EEA Financial Mechanism 2014-2021.

C. Programme: Climate Change Mitigation, Adaptation and Environment

Programme objective: Climate change mitigated and vulnerability to climate change reduced
Programme grant: € 14,000,000
Programme co-financing: € 2,470,588
Programme Operator: Ministry of Environmental Protection and Regional Development
Donor programme partner(s): Norwegian Environment Agency (NEA)
Programme area(s): Climate Change Mitigation and Adaptation Environment and Ecosystems
Special concerns: Special concern shall be given to measures for remediation of polluted sites.

Bilateral ambitions: € 100,000 shall be allocated to the programme from the fund for bilateral relations. This does not prevent the Joint Committee for Bilateral Funds from allocating additional funds to the programme.

D. Programme: Correctional Services

Programme objective: Improved correctional system
Programme grant: € 13,000,000
Programme co-financing: € 2,294,118
Programme Operator: Ministry of Justice
International Partner Organisation(s): Council of Europe (tbc)
Donor programme partner(s): Directorate of Norwegian Correctional Services (KDI)
Programme area(s): Correctional Services and Pre-trial Detention
Special concerns: The programme shall be implemented by way of the pre-defined project “Establishment of training centre infrastructure and model prison blocks for training opportunities in the Olaine prison territory”.

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The pre-defined project will be part of a model which reflects the functioning of the whole justice chain, with special focus on alternative sanctions.

A maximum level of funding available from the total eligible expenditure of the programme for infrastructure (hard measures) shall be identified in the concept note.

**Bilateral ambitions:**

€ 100,000 shall be allocated to the programme from the fund for bilateral relations. This does not prevent the Joint Committee for Bilateral Funds from allocating additional funds to the programme.

**Pre-defined projects:**

Name of project: Establishment of training centre infrastructure and model prison blocks for training opportunities in the Olaine prison territory

Project Promoter: Latvian Prison Administration

Donor project Partner: Directorate of Norwegian Correctional Services

Maximum grant: To be specified in the concept note.

**E. Programme: Social Dialogue – Decent Work**

**Programme objective:** Strengthened tripartite cooperation between employer organisations, trade unions and public authorities and the promotion of decent work

**Programme grant:** € 520,000

**Programme co-financing:** Not applicable

**Programme Operator:** FMO in accordance with Article 6.13 of the Regulation. Innovation Norway is appointed Fund Operator in accordance with paragraph 4 of Article 6.13 of the Regulation.

**Programme area(s):** Social Dialogue - Decent Work